

ECONOMICS: US PERSPECTIVES

# THE PRODUCTIVITY PARADOX: IS INNOVATION MISPRICED?

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Productivity in the private sector has been noticeably weak, rising less than 1% on average for the past several years. But improved economic efficiency (productivity) is readily apparent in relatively high operating profit margins even as job creation picks up. Questions about the true underlying trend in productivity (and the accuracy of productivity statistics) are more than academic: they have important implications for potential economic growth and monetary policy.

### Productivity Trends

Productivity growth in the private business sector has averaged 0.7% since 2011—the longest string of years of subpar productivity growth since the early 1980s. The productivity weakness is largely concentrated in the service sector, while manufacturing productivity is running twice as fast as the overall economy (*Display 1*).

Issues surrounding the accuracy of productivity in the private service sector have been around for decades. Former Fed Chair Alan Greenspan commented on that in a 1996 speech: “Insofar as recent productivity growth is concerned, I have serious questions about the quality of the data that we employ to measure output in today’s economy.” Greenspan argued that the productivity numbers are “partially phony.” According to his analysis, “measured productivity in noncorporate businesses—largely services—had displayed a negative trend for many years. This result was implausible and suggested considerable error in estimating output and prices for many services.” To support his claim that productivity was being understated, Greenspan noted that companies

were reporting ever-widening profit margins without accelerating rates of price increases.

A similar picture has unfolded today. Real profit margins have stayed relatively high for the past four years—even higher than during the 1990s (*Display 2*). Yet productivity growth remains relatively low.

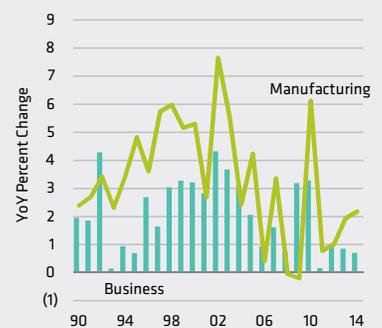
### Questions on Service Sector Output

One anomaly in the current cycle curiously seems to indicate lackluster growth in private service sector output, despite a backdrop of steady and faster gains in private sector service jobs (*Display 3, next page*). In fact, since 2010, growth in private sector jobs has outpaced growth in private sector output in three of the past four years. That’s an unusual development on its own—and not one that we would expect to see in an environment of both strong profits and near record-high profit margins.

As an example of the difficulties gauging service sector output, let’s look at the recent release of the new iPhone 6 and its wide-ranging functionality. It enables people to communicate in three major

Display 1  
Dismal Trends in Productivity

Business vs. Manufacturing Productivity



Through December 31, 2014  
Source: Haver Analytics and US Bureau of Labor Statistics (BLS)

Display 2  
Yet Profit Margins Remain Near Record Highs

Real Profit Margins for Nonfinancial Companies



Through September 30, 2014  
Source: Haver Analytics and US Bureau of Economic Analysis (BEA)

forums—telephone, email and texting—with other social media forums available as well. It also enables people to read newspapers and books, listen to music, watch a movie, stay connected to the financial markets, shop and bank at all hours, and it contains a rather high-quality camera, a clock, a calendar and a calculator, as well as many more applications not listed here.

We asked a senior official at the US Bureau of Economic Analysis (BEA) how is it possible to gauge the output of a new gadget that has so many different and unique functions. He stated that as a rule, technological innovation (quality change) has been captured by the BEA in the price indexes. For instance, every year when an automaker introduces a new model of car and it includes new technology (such as a navigation system), the government statisticians adjust the price down for quality changes in order to capture the added value of increased performance or capabilities. The same procedures would be used for the iPhone or any other product that changes its functions.

But here's the rub. The BEA official admitted that it is very difficult to adjust the price for a new gadget, since there are no previous products to measure it against, and especially for one that has so many functionalities. Moreover, to the extent new technologies change the way other businesses operate, or change the way they provide services to customers, it could take several years before it is incorporated into the framework of gross domestic product (GDP).

#### Time Lags in Tallying Innovation

For example, in the early 1990s, the financial service industry was one of the

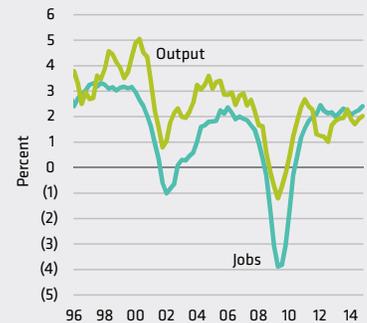
top five industries investing heavily into technology (computers). This enabled them to transform the banking services they offered to retail consumers. Innovations included the automated teller machine (ATM), which enabled people to conduct banking transactions around the clock without lengthy waiting times for a bank teller. ATMs also eliminated the need to carry travelers checks on trips overseas. However, ATM usage was not included in the output of the financial sector in the GDP accounts until 1999.

Today, with our multi-faceted modes of communication, we find it hard to believe the GDP's data on communication outlays for 2014. Consumer spending on communication only rose 1.5% in real terms (*Display 4*). This was the weakest annual gain since the data was first collected in 1960, other than the 1.7% decline of 2009 (during the worst of the recent recession). The weak gain last year was roughly 500 basis points below the average gain of the last 25 years. That's just one example of a possible understatement of output growth and attendant productivity gains.

History clearly shows that it takes time for new innovations to work their way into the nation's infrastructure—even longer to be accurately captured in the nation's output figures. We would not go so far as Greenspan and claim that the current productivity figures are "phony," but there are plenty of questions surrounding their accuracy given the technology changes we see in the service sector. In the end, the proof of the pudding is in the eating—or should we say in company profits margins. ■

Display 3  
Implied Productivity in Private Service Sector Is Negative

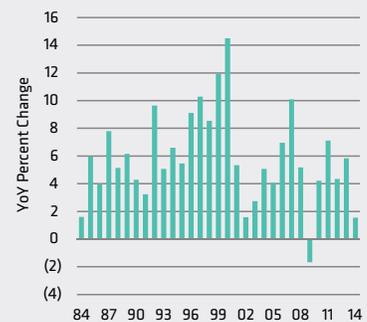
Service Sector: Output vs. Job Growth



Through December 31, 2014  
Source: BEA, BLS and Haver Analytics

Display 4  
Unusual Slowdown in Era of Communication Boom

Consumer Spending on Communication Services



Through December 31, 2014  
Source: BEA and Haver Analytics

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